

PROJECT NOTIFICATION

Reference No.: 75

Date of Issue	22 March 2023
Project Code	23-RC-26-GE-RES-B
Title	Research on Public-sector Performance Management in the APO Members
Timing	31 March 2023–31 December 2023
Hosting Country(ies)	Not Applicable
Venue City(ies)	Not Applicable
Modality	Online
Implementing Organization(s)	Not Applicable
Participating Country(ies)	Bangladesh, Republic of China, India, Indonesia, I.R. Iran, Japan, Republic of Korea, Malaysia, Pakistan, Philippines, Singapore, Sri Lanka, Thailand, and Turkiye
Overseas Participants	Not Applicable
Local Participants	Not Applicable
Closing Date	15 June 2023
Remarks	The above closing date is for the nomination of national experts.

Objectives	Review performance management systems in public-sector organizations. Assess existing performance management systems in public-sector organizations in APO members in the post-COVID-19 era. Undertake comparative analyses of performance management systems in public-sector organizations. Recommend ways to improve performance management systems in public-sector organizations in APO members.
Rationale	Measuring public-sector productivity within the framework of organizational performance management is currently emphasized. Many APO members have introduced performance management systems covering individual employee to organizational levels. They aim to create and sustain effective, result-oriented cultures in public-sector organizations while meeting citizens' needs.
Background	Public-sector organizations face unprecedented pressure to improve public service quality while adhering to accountability, transparency, and productivity standards. This is why the era of good governance and new public management triggered institutional and policy changes to transform government. Although it is not a new concept, the emergence of performance management in the public sector focuses not only on individual employees but also on teams, programs, processes, and the organization as a whole. This model emphasizes performance to create and sustain a healthy, effective, result-oriented culture in public-sector organizations. The focus of this research will therefore be on analyzing the myriad performance management schemes employed in different APO
	members. The comparisons will provide insights to identify best practices, areas for improvement, and contribute to better overall performance and productivity in the public sector.
Topics	 Theories and tools of performance management. Performance measurement frameworks for public-sector organizations. Performance management systems and productivity in the public sector. Examples of performance management systems in practice. Key challenges and issues in the adoption and implementation of performance management system and ways to address them.
Outcome	A report detailing performance management system implementation in APO members including comparative analyses and recommendations for improvement of system adopted by public-sector organizations.
Qualifications	Policy analysts or academic researchers specializing in the topics being covered in the research with a track record of experience, three or more years in the position, and excellent English writing and presentation skills.

Please refer to the implementation procedures circulated with this document for further details.

Dr. Indra Pradana Singawinata Secretary-General